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18 March 1976

MEMORANDUM FOR: Deputy Director for Intelligence
SUBJECT : Deficiencies in Contingency Planning

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1. Several OSR analysts recently participated in [redacted] a national exercise jointly sponsored by the Joint Chiefs of Staff and the Federal Preparedness Agency. Such exercises are conducted annually to test operating procedures and the efficiency of contingency planning. This exercise was unusual, however, because its scenario was devoted solely to the period following a massive nuclear exchange. Therefore, it was designed primarily to test procedures for reconstituting the civil government and US military capabilities.

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2. There were ten CIA participants which is an unusually large number. This produced the serendipitous effect of testing procedures for reconstituting the nation's intelligence resources and the national intelligence management structure. Several deficiencies were uncovered and are described in the attached memorandum prepared by [redacted] who played the role of the DCI for part of the exercise.

3. George Carver, who played the US President during the exercise, requested that [redacted] prepare the attached memorandum to the DCI which notes the deficiencies uncovered during the exercise. Vince Heyman has read the memorandum and is in agreement with it.

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4. I recommend that you forward the attached memorandum to the DCI, and for this purpose I have prepared a memorandum to the DCI for your signature. I am sending copies to Carver and to Heyman.

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[redacted]
[redacted]
Acting Director
Strategic Research

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Attachment:

As Stated

SECRET

Distribution:

Orig. + 1 -- Addressee
2 -- DDI
2 -- D/OSR
1 -- Vince Heyman
1 -- George Carver
2 -- SR/SF

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D/OSR; (18 March 1976)